

November 26, 2002 Director's message to all Caltrans employees covers the present budget situation as follows: "Our current goal is to take measured steps in addressing the projected budget shortfalls and to lay a sound foundation in preparation for the economic up-turn that will inevitably occur in the future. . . . We must remember the Department currently has a record-level amount of work underway (after inflationary adjustments), almost \$7 billion worth. Our current level of spending is up approximately 60 percent from 1998, and the number of Department employees has risen to almost 24,000 from 16,500 in that same period of time. Our effort to address the current revenue shortfalls will require the active involvement of everyone in California's transportation community."

> GEORGE GRAY, President QUARTER CENTURY CLUB

